

2003

January Renault 200Nm manual transmission (JR) is used on Micra. The Alliance Vehicle Evaluation System (AVES) is applied in all Renault and Nissan plants.

January Creation of an Incidentology Joint Team regarding Quality on Powertrain.

January Renault 1.5 dCi engine (K9K) is used on the Nissan Micra.

January 23 Sales of the new Nissan Micra, the European version of the Japanese March based on the common B platform, begin.

March Sales of the Nissan Primera in Europe, fitted with the Renault 1.9-liter diesel engine, begin.

March Common standard packaging established in Europe.

March 26 Production of the Nissan Xterra, the third model produced at the LCV plant in Curitiba, Brazil, begins.

April Sales of the new Nissan Micra in Europe fitted with the Renault 1.5-liter diesel engine begin, completing the new common-rail diesel engine line-up for the European market.

April In the field of logistics, common Key Process Indicators (KPI) and Knocked Down (KD) evaluation system are established.

May Establishment of a common working group to improve supply parts management for logistics.

May 15 Signature of a memorandum agreement between Renault and TCEC, a subsidiary of Nissan's Malaysian partner in Malaysia.

June Renault and Nissan announce the creation of a common regional parts warehouse in Hungary, which will cover activities of both groups in Central Europe as of mid-2005.

July Decision by the Renault-Nissan Alliance Board to enlarge the scope of joint purchasing by Renault-Nissan Purchasing Organization from 43% to 70% of the Alliance purchasing turnover (\$21.5 billion to \$33 billion per year).

October Sales of the Nissan Kubistar in Europe, a double-badged vehicle with the Renault Kangoo, begin.

October 1 The Renault-Nissan Alliance Board agrees to enlarge the scope of joint purchasing by Renault Nissan Purchasing Organization (RNPO), from the current annual volume of \$21.5 billion to \$33 billion, or 43% to 70% of the Alliance purchasing turnover

November 27 Renault reduces its stake in Nissan Diesel from 22.5% to 17.9%, while Nissan's stake increases from 22.5% to 23.9%.

December 7 The Alliance Worldwide Backbone (AWB) broadband network, the new high-level network infrastructure of the Alliance, is operational.